

"Getting It Right" Principles for Running a Successful Rating Business

2004 RESNET Conference March 2, 2004

Residential Energy Services Network

Steve Baden Kathy Spigarelli



Considerations in a Successful Rating Business Plan

Elements of Successful Business

- Doing the Business
- Running the Business
- Getting the Business



Considerations in a Successful Rating Business Plan

Elements of a Successful Business Plan

- Define Your Services
- Define Your Potential Customers
- Define How Your Potential Customers will Know about Your Services
- Target Your Target Growth for the First Year, Year Three, Year Five
- Define Your Annual Budget, Income & Expenses



Principle Number One

Selling <u>Your</u> Services

- Definition of Marketing
- Truisms in Adult Education
- Selling Your Story
- Steps to Effective Communication
- Elements of Effective Communication



"Selling Your Services"

Definition of Marketing

- Smart Does Not Always Win in the Market Place
- 80% of Marketing is Education
- Must Know Your Story to Sell It



Truisms in Adult Education

- "So Much Information, So Little Time"
- Must Grab Attention in the First 30 Seconds
- Credibility of Messenger & Message is Critical
- Repetition/Reinforcement
- Limit Message or the Number of Points to be Made at First Setting



Selling Your Story: "Making the Invisible Visible"

- Defining Your Services
- Know Your Customers
- Tailoring Your Story to Specific Customers
- Tailoring Your Story to Your Housing Market
- Being Comfortable with the Delivery



Defining Your Services

- Applied Building Science Solutions
- Builder/Buyer Quality Assurance
- Reduce Call Backs
- Access to Preferred Financing
- Added Comfort
- Qualifying More People for a Better Home
- Healthier Living Environment
- Building Performance Diagnostics
- Environmental Stewardship
- Verification for ENERGY STAR
- Identification of Cost-Effective
 Improvements



Know Your Customer

Why? To Know Their Different Motivations

- Builders
- Buyers
- Lenders
- Home Owners



Tailoring to Specific Customer

Approach Changes With Each Customer

Considerations:

- What are Their Current Needs?
- When do They Need It?
- How do Your Skills Match Their Needs?
- What Makes You Most Qualified?



Tailoring to Your Market Considerations:

- Current Building Practices
- Characteristics of Builders
 - Production
 - Custom
- Robustness of the Housing Market
- Demographics of Buyers
- Rate of Homeownership/Housing Costs
- Cost of Energy
- Common Building Problems
- Availability of Utility Programs



Tailoring to You

Considerations:

- Your Personality
- Your "Comfort Zone"
- Your Definition of Services

Residential Energy Services Network



Steps to Effective Communications

- Be Aware of Your Audience
- Get Their Attention Early
- Present the Problem
- Empower Them with a Solution



Elements of Successful Communications

- Visual
 - We Think in Pictures

Language

- Home Performance Not Conservation

Statistics

- Statistics That Can Draw Pictures are Best



Principle Number Two

Building Alliances

- Why Bother?
- What is Needed to Make It Work?
- Who Are Your Potential Partners?
- What Can Partners Do With You?
- Working Together to Reach the Consumer

Residential Energy Services Network



Building Alliances

Why Bother?

- Through Unity is Strength
- Third Party Endorsement/Credibility
- Instant Access to Housing Industry
- Not Enough Resources to do it Alone



Building Alliances

What Is Needed to Make It Work?

- Assist Potential Allies to Identify and Communicate Your Mutual Story
- Make Partnership a Win-Win-Win Situation
- Must Understand Their Motivations



Building Alliances

Who Are Potential Partners?

- State Energy Office
- Fannie Mae Partnership Office
- Lenders
- Builders
- Builder Marketing Agents
- Utilities

Residential Energy Services Network

- Product Manufacturers/Suppliers
- Sub-Trades
- Affordable Housing Advocacy Groups



Building Alliances: State Energy Office

What Can They Do With You?

- Work to Get Ratings Recognized for Energy Code Compliance
- Independent Third-Party Endorsement
- Provide Media Awareness Support



Building Alliances: Fannie Mae Partnership Office What Can They Do With You?

- Assist in Recruiting Lenders in Your Housing Market
- Provide Assistance to Lenders in Signing the Energy Mortgage Contract Variance
- Assist Brokers in Finding Lenders to Service Energy Mortgages
- Provide Media Awareness Support

Residential Energy Services Network

Independent Third-Party Endorsement



Building Alliances: Lenders

What Can They Do With You?

- Pay for Ratings/Reduce Closing Costs
- Sponsor Workshops
- Sponsor You as a Speaker at Home Builder Association Meeting
- Develop and Print Collateral
- Sponsor You as a Speaker at Mortgage Banker/REALTOR Association Meeting



Building Alliances - Lenders

Example of Print Collateral





Building Alliances: Builders

What Can They Do With You?

- Build ENERGY STAR Homes
- Recruit Their Preferred Lenders to Offer Energy Efficient Mortgages
- Sponsor You as a Speaker at Home Builder Association Meeting
- Develop and Print Collateral

Residential Energy Services Network

 Sponsor Training for Their Marketing Agents



Building Alliances: Builder Marketing Agents What Can They Do With You?

- Promote Energy Efficient Features of Home
 - Display Signage
- Collateral Material in Model Homes
- Promote Energy Efficient Mortgages



Building Alliances: Utilities

What Can They Do With You?

- Pay for Ratings
- Referrals of High Bill Customers
- Use Ratings as Verification of Incentive Programs
- Sponsor Workshops (Building Science, ENERGY STAR, Ratings, Energy Mortgages)
- Develop/Print Marketing Materials



Building Alliances: Product Manufacturers/Suppliers What Can They Do With You?

• Pay for Ratings

Residential Energy Services Network

- Co-op Advertising
- Display Collateral in Show Rooms ("Energy Corner")
- Sponsor Workshops (Building Science, ENERGY STAR, Ratings, Energy Mortgages)
- Develop/Print Marketing Materials



Building Alliances: Affordable Housing Advocacy Groups

What Can They Do With You?

- Have Housing Counselors Trained on Benefits of Energy Mortgages
- Include Energy Efficiency, Ratings and Energy Mortgages Included in Home Buyer Training



Working Together to Reach the Consumer: *"Taking It To The Streets"*

- Cooperative Advertising
- Joint Presentations to Housing Associations/Civic Groups
- MLS Listing Workshops/E-mail Blasts
- Media Events
- Awards
- ENERGY STAR Homes PSA
- EPA ENERGY STAR Homes Marketing Funding



Cooperative Advertising

- Sharing Costs and Ad Space With Partners
- Stretches Advertising Budget
- Advantage to Partners: Independent Third Party Endorsement (Credibility)
- Advantage to You: Demonstrates Being a Player in the Housing Market (Credibility)



Example of Cooperative Advertising

Build the best home for your future



choice for homebuyers. By using 30% less energy than conventional homes. these homes can save you thousands of dollars in utility costs. And now, financial incentives are available from your participating utility company for high-efficiency heating equipment, appliances

Any home can be an **ENERGY STAR Home.**

building now or planning to build:

Call 1-800-628-8413

http://www.energystarhomes.com for information about building an

ENERGY STAR Home

Sponsored by:



Joint Presentations at Housing Industry Association/Civic Organizations

- Lender Partner Arranges Speaking Slot at Association -Organization
 - Home Builder/REALTOR Associations

Residential Energy Services Network

- Rotary, Lions, Jaycees, etc (One the community leaders participate in)
- Sharing Costs and Ad Space With Partners
- Build Presentation on Voluntary, Near Term Solution to High Energy Costs This Winter
- Advantage to Partners: Independent Third Party Endorsement (Credibility)
- Advantage to You: Demonstrates Being a Player in the Housing Market (Credibility and Name Recognition)



Presentations at Multiple Listing Service (MLS) Meeting MLS E-mail Blasts

- MLS Relied Upon By REALTORS to Identify Homes on the Market
 - Generally Administrated by REALTORS Association
 - All RELATORS Subscribe
- Most MLS Have Weekly Meeting on Topical Subjects Affective Housing Market
- Build Presentation on Voluntary, Market-Drive, Near Term Solution to High Energy Costs This Winter
- Most MLS Send E-mail on Topics Pertaining to the Housing Market to All REALTORS and Appraisers. Write an Article and Have the MLS Include It in Their E-mail



"Taking It To The Streets" Media Events/Open Houses

- Opportunity to Catch Free Media Coverage (News)
- Consumers Place Greater Credibility on News Than Advertising
- Increases Name Recognition/Credibility



Media Events/Open Houses

- Takes a Lot of Work and Planning (Earned Media)
- Important that Timing Built Around Issue Currently in News (High Energy Costs/Weather)
 - Provides News Local, Positive Slant on National Subject
- Build Around Topical Subject
 - Signing Up First Lender in Community to Offer Energy Efficient Mortgages
 - First ENERGY STAR Home Rated
 - How Consumers Can Reduce Their Energy Costs and Stay Warmer This Winter
- Build in Visuals for Cameras
- Involve Community Leaders in Event
 - Governor
 - Senator/Congressman
 - Mayor/State Legislator



Example of Boston Media Event

Governor Ribbon Cutting First ENERGY STAR Home



Residential Energy Services Network



Example of Boston Media Event News Coverage From Event



Giving homes (Energy) Star power

EPA touts labeling for new home construction

SPECIAL TO THE HERALD

Star, a label vor

(FPA) cond

an energy-effire tight construction, isulation and tightly , among others. One featured at the open

Bouse is a victorian reproduction Construction in Wayland, is the vironmentally friendly, and have in Wayland, an elegant home owner and builder of this Energy high realist. "Energy efficiency, is about the conserving energy can be sulated with howards the elevation." The reargy efficiency is about a schieved without sacrificing flame-retardant recycled newspace. Cimmonian, "You loss more cheat beauty. Jack Crimmins, of Crimmin thane foam, both of which are en- insulation." The windows, doorn

Turn to Page 54

Residential Energy Services Network



Awards for Highest Rated Home in HBA Parade of Homes

- Opportunity to Catch Free Media Coverage (News)
- Recognizes Builders Who Are Pioneering Energy Efficient Construction
- Sends Message That Energy Efficiency
 Market Force



Awards for Highest Rated Home in HBA Parade of Homes

- Need to Coordinate with Local Home Builders
 Association
- Offer Free Ratings to Participating Builders ("Stars of the Parade of Homes")
- Have Governor's Office Sponsor Award
- Have HBA Include Presentation of Award at Regular Awards Ceremony



Example of Nevada Parade of Homes Energy Award



Third Annual Governor's Awards

For Excellence in Energy Efficient Design in New Home Construction

Category I – Production Homes Barker Coleman Communities for the Frontier model Priced under \$150,000

Category II – Multi-Family Homes The Fourth Street Partners for the Plaza at Fourth Street An affordable housing development

Category III – Custom Homes Mike Holmes, Holmes Construction for a custom home design Achieved a Five Star Plus home energy rating

Presented by

Governor Kenny Guinn Energy Rated Homes of Nevada Nevada State Office of Energy Builders Association of Northern Nevada Fannie Mae Nevada Partnership Office Sierra Pacific Power Company



Nevada Governor Presenting Parade of Homes Energy Awards



Residential Energy Services Network



EPA ENERGY STAR Advertising Partnership

Annually EPA Awards Funding for Coop Advertising

Partners provide:

- Participation from at least 3 partners (at least two of which being builders)
- Funds to run an 8-13 week placement of an EPA-developed ad (or equivalent alternate)

<u>EPA provides:</u>

- Funds to run a complementary ad
- Customized ad templates for each market (partner names, logos, local web site)